

MaaS Scotland Annual Conference

Workshop – Behavioural Change

23rd June 2022

Andrew Broadbent (Hitachi Europe Ltd)
Prof. Jonny Freeman (Goldsmiths, University of London)

Hitachi Ltd: Evolution of Social Innovation Business



Support people's happiness through realizing a sustainable society with data and technology

Planetary Boundary

Social and economic development that protects the earth

Environment

Resilience

Safety & Security

Society People

Co-Creation for Society

Green

Digital

Innovation

-<mark>Ö</mark>-LUMADA

Well-being

A society in which every individual is comfortable and active

Fulfilling life

Respect for Human rights

Respect each other

Hitachi Ltd: Commitment to be a Climate Change Innovator



Goldsmiths Inspire the Next

Power Grids

 Interconnection of renewable energy plants through HVDC



Railway Systems

- Delivered hybrid multiple units for Europe
- · Approx. 50% less energy consumption compared to current diesel trains
- Up to 95% recyclable

Nuclear Energy



- Contribute to Fukushima and resume existing projects
- Promote the new design (e.g. SMR) reactors with advanced technology

IoT

• Global data integration for the basis of CO2 calculation and timely disclosure



Wide range of green technologies for a green society

EV mobility



- · Higher efficiency motors and components
- · Electrified together with First Bus transport in Glasgow

Sustainability scoring



· Achieved CDP's Highest Score of "Grade A" in Climate Change and Water Security

COP 26, Glasgow 2021



- Held the Hitachi European Innovation Forum
- Hosted "Towards Net Zero - Greening Cities Through Low Carbon Connected Urban Transport" event

WEF, Davos 2022



Hitachi participated in the mainstream climate leadership panel with the Alliance of CEO Climate Leaders

Hitachi R&D: Green Mobility

innovative solutions creating impact



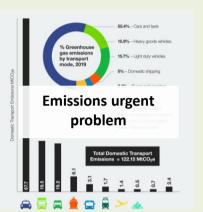


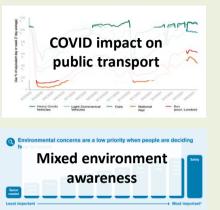


Dynamic pricing - what is the potential to motivate sustainable transport habits?



2020s





Short term - 2030s





- Trends: decarbonisation of transport, greater electrification, COVID impact on public transport, modal shift to private car use
- Variety of ticketing solutions globally and some of these have aspects of dynamic pricing in relation to capacity management and peak lopping for public transport
- Government loss of fuel tax revenue and potential for some form of future 'road pricing' ...
- Will public be attracted to adopting a dynamic pricing across all travel modes that could be linked to additional factors air quality, modal choice, congestion, price of energy,

i2 media research limited: Strategic research, actionable insights



- i2 media research is a strategic research consultancy specialising in psychology, design and UX.
- Based at Goldsmiths, University of London i2 conducts academic and applied research.
- i2 is user-centred meaning we focus on understanding user needs, motivations, behaviours and attitudes and testing and evaluating solutions with users.
- By focusing our research and evaluation on the people you're creating *impact for,* we provide you with actionable insights to drive forward your ambitions, revenue generation and the overall impact of your organisation.
- We have a 20-year track record and have delivered over 300 projects since our formation.

The i2 media research team on this study





Jonathan Freeman

Managing Director & Professor of Psychology at Goldsmiths, University of London

Specialisms: Consumer behaviour Media Psychology Audience Insight



Leah Kurta

Innovation Lead and Digital Consumer Psychologist

Specialisms:
Design research
Psychology
Training
Immersive technology
Creative, cultural and
media industries



Lewis Turner-Brown

Research Psychologist

Specialisms:
Psychology
Quantitative analysis
Customer segmentation
Pricing research



Anna Stewart

Research Psychologist

Specialisms:
Psychology of the environment
Quantitative methods



Pedro Omedas

Technical Director

Specialisms: Web front and back end VR, AR Complex systems

i2 media research study: approach and research focus



Discovery research, Spring 2022

Desk Research

- What has been tested?
- What works?
- What research gaps?

Consumer & Key Opinion Leader Research

- Responses to concept of pro-environmental dynamic pricing?
- Appeal/ opportunities?
- Barriers/ concerns?

What is the potential of dynamic pricing to motivate sustainable transport habits?

Develop an evidence base for key hypothesis

 Are more environment and sustainability aware people more responsive to dynamic pricing based on environmentally relevant variables (e.g., air pollution, carbon impact of transport mode)?

Explore potential, through secondary and primary research

- What are customer challenges in selecting mode of transport?
- What approaches are most promising?

Dynamic pricing is not a consumer favourite







What are prevalent consumer attitudes to dynamic pricing (any sector)?

- Consumers were quick to note the negatives
 - Lack of transparency and profit which felt exploitative were root causes of consumer frustration
 - Unfair for those on lower incomes

"There isn't transparency, you don't know when the cheap prices are coming"

- Noted positives for some customer groups, those with more time/flexibility can take advantage of lower prices
- Broadly accepted as a supply and demand fluctuation

"it's disappointing but you can rationalise it. It's supply and demand, it comes down to availability and you can charge more when it's less available"

• When asked directly consumers would keep dynamic pricing models given prevalence and positives for some © Hitachi Europe Ltd. 2022. All rights reserved.

Importance of sustainability universally acknowledged







What influences consumer acceptance of dynamic pricing based on environmental/sustainability variables?

- All would like to make more sustainable travel choices
- Inequality and convenience noted as key barriers to dynamic pricing based on environmental variables

"A lot of people who don't have a lot of money would buy an old car because they can't afford a cleaner newer one, so it would be hard for poorer people"

"Deep down we all care about the environment. But in any given situation you're going to rely on the convenience of the travel. I'm going to think about how I'm going to get from A to B."

- Be mindful of time windows on dynamic pricing (short journeys, real time variations, vs longer – term planning)
- The variables need to be personally meaningful, this is a design challenge

Cost, convenience, availability and safety





How do consumers make decisions on mode of transport?

Cost, safety, convenience and availability are key travel decision considerations

"A day return (by train) seemed the easiest option, especially with the ULEZ charges which we'd now get stung with. The costs were similar probably by the time you added the ULEZ charge, but the train was more convenient, and simple."

- Cost can be higher for increased safety or convenience "I think about safety at night, I'd spend more money on an uber to be safe"
 - Contextual factors change priority of decision-making
 - What else do I want to achieve? (work, social)
 - Is my route going to be disrupted? (weather, busy events/traffic)
 - Environmental factors were <u>not</u> mentioned in initial enquiry

Information gaps





Segmentation of travellers / consumers taking account of all relevant variables predictive of transport mode decisions:

- Life stage
- Resources
- Context (e.g., urban/rural)
- Attitudes to environment and sustainability

From MaaS platforms, we know the journeys passengers make.

We need more information on WHY.

Expert interviews, supported findings of desk and qual





PLUS, multiple important considerations:

- Messaging is critical
- Any new approaches must be perceived as fair
- Relevance is greater in urban areas
- Simplicity is Key (KISS: Keep It Simple Stupid)
- Most sustainable options should always be cheapest
- Explore how to reward desirable behaviours
- Importance of transparency, and comparability
- Carrots and sticks need to be big enough
- Interoperability is key
- Engage large employers
- Need a multi-modal, trusted broker: key role for public sector
- Include ACTIVE transport in MaaS
- Understand WHY consumers make the decisions they do

Conclusion / Next Steps



- Welcome feedback on our findings
- Ideas developed for addressing the WHY in MaaS platforms:
 - Stochastic experience sampling
 - Looking for partners with a MaaS platform to collaborate
- Committed to substantial R&D, focused on behavioural science for behaviour change:
 - Hitachi Europe Ltd and Goldsmiths partnership
 - Open to engaging with current and future pilots & demonstrator projects
- Please get in touch:
 - Andrew.Broadbent@hitachi-eu.com
 - J.Freeman@gold.ac.uk / jonny.freeman@i2mediaresarch.com